

Report of the Government-Linked Companies Transformation Committee

The Board is pleased to issue the following report on the Government-Linked Companies Transformation (GLCT) Committee and its activities during the financial year ended 31 December 2009.

Terms Of Reference

Objectives

- i. To provide high level advisory and monitoring of GLC (Government-Linked Companies) Transformation in CCM;
- ii. To evaluate and approve recommendations proposed by the Transformation Working Group (TWG);
- iii. To fully implement the ten initiatives as laid out in the GLC Transformation Manual by the end of 2007;
- iv. To regularly update and report the progress of GLC Transformation to the respective Government-Linked Investment Companies (GLIC), and in the case of CCM, to report and update Permodalan Nasional Berhad on a quarterly basis;
- v. To consider other matters as referred to the Committee by the Board.

Members and Meeting

The GLCT Committee consists of four (4) members, all of whom are Non-Executive Directors.

During the year under review, Dato' Mohd Nizam bin Zainordin was appointed as a Committee Member with effect from 11 May 2009 to replace Datin Paduka Jamiah binti Abdul Hamid, who resigned from the Board of the Company and the Committee effective 5 May 2009.

During the year under review, there were changes to the Board. In view of this, a review of all the Board Committees was conducted. Consequently, Encik Abdul Rahim bin Abdul Hamid was appointed as a Committee Member with effect from 25 February 2010 and Dato' Kalsom binti Abdul Rahman resigned from the Committee concurrently.

A total of four (4) meetings were held during the year. The attendance record of each member during the year is as follows:

Name of Directors and Status	No. of Meetings Attended
Tan Sri Ab. Rahman bin Omar Chairman, Non-Independent Non-Executive Director	4/4
E. Sreesanthan Non-Independent Non-Executive Director	4/4
Dato' Mohd. Nizam bin Zainordin (appointed w.e.f. 11/05/2009) Non-Independent Non-Executive Director	2/2
Abdul Rahim bin Abdul Hamid (appointed w.e.f. 25/02/2010) Independent Non-Executive Director	N/A
Dato' Kalsom binti Abdul Rahman (resigned w.e.f. 25/02/2009) Senior Independent Non-Executive Director	3/4
Datin Paduka Jamiah binti Abdul Hamid (resigned w.e.f. 05/05/2009) Non-Independent Non-Executive Director	0/1

Activities During the Year

During the year, the Committee:

- i. Reviewed and approved the Group's GLC Transformation Plans for 2009;
- ii. Recommended for approval the 2009 Headline Key Performance Indicators (KPIs) for the Group;
- iii. Reviewed and approved the Quarterly Reporting to PNB on the progress of GLC Transformation in the Group;
- iv. Tracked and monitored the progress of implementation for all GLCT initiatives and reviewed the results and benefits achieved for year 2009.