

# Financial Calendar

Financial year end	31/12/2009
Annual General Meeting	09/06/2010

Proposed Final Dividend

Entitlement date	23/06/2010
Payment date	09/07/2010

Announcement of 2009 Trading Results

3 months	27/05/2009
6 months	27/08/2009
9 months	24/11/2009
Full year	25/02/2010

## Financial Review

### Turnover and Profitability

(RM'mil)	Turnover		Profit before tax	
	2009	2008	2009	2008
Fertilizers	897.3	1,405.8	16.6	83.5
Chemicals	432.0	606.5	(15.4)	14.7
Pharmaceuticals	242.7	232.7	34.8	37.2
Intersegment Eliminations and others	(0.2)	(79.5)	(20.4)	(15.1)
Group	1,571.8	2,165.5	15.6	120.3

### Liquidity

(RM'000)	2009	2008
Net cash from/(used in) operating activities	300,929	(256,451)
Net cash used in investing activities	(212,677)	(171,336)
Net cash (used in)/from financing activities	(19,526)	389,780
Exchange difference on translation of the financial statements of foreign operations	2,611	-
Net increase/(decrease) in cash and cash equivalents	71,337	(38,007)
Cash and cash equivalents at 1 January	155,483	193,490
Cash and cash equivalents at 31 December	226,820	155,483

## Financial Highlights as at 31 December Consolidated Balance Sheet

(RM'000)	2009	2008
Total non-current assets	953,371	843,219
Total current assets	1,075,219	1,279,835
Total assets	2,028,590	2,123,054

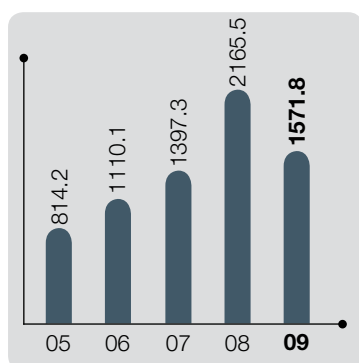
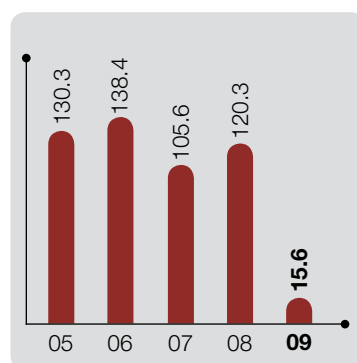
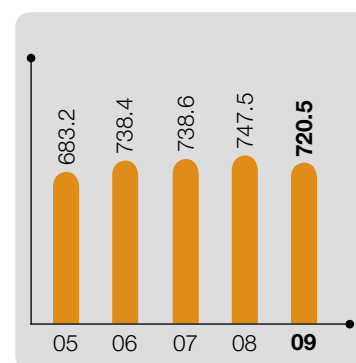
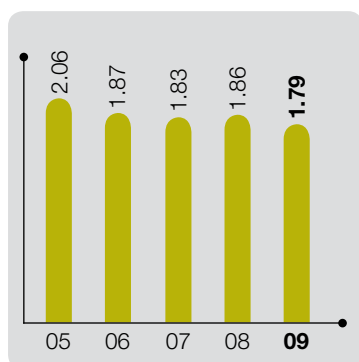
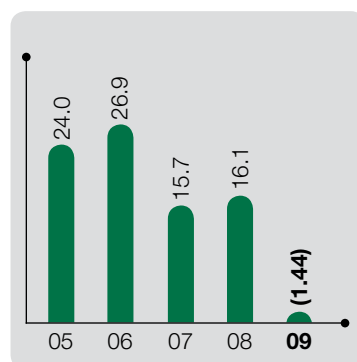
## Financial Highlights as at 31 December Consolidated Balance Sheet

(RM'000)	2009	2008
<b>Financed by:</b>		
Share capital	402,946	402,849
Reserves	33,134	30,046
Retained profits	284,389	314,621

Total equity attributable to equity holders of the company	720,469	747,516
Minority interest	115,660	111,075
Total equity	836,129	858,591
Total non-current liabilities	476,331	220,588
Total current liabilities	716,130	1,043,875
Total liabilities	1,192,461	1,264,463
Total equity and liabilities	2,028,590	2,123,054

## Consolidated Income Statement

(RM'000)	2009	2008
Turnover	1,571,809	2,165,459
Profit before taxation	15,579	120,268
Taxation	(10,511)	(34,767)
Profit after taxation	5,068	85,501
Minority interests	10,888	20,475
Profit attributable to shareholders	(5,820)	65,026

**Turnover (RM million)****Profit Before Tax (RM million)****Shareholder's Funds (RM million)****Net Assets per Share (RM)****Earnings per Share (sen)****Group Financial Ratios as at 31 December**

	2009	2008
<b>Profitability (%)</b>		
Turnover growth rate	(27.40)	54.98
Profit before taxation as a % of turnover	0.99	5.55
Profit before taxation as a % of shareholders' funds	2.16	16.09
<b>Liquidity</b>		
Current ratio	1.50	1.23
Acid test ratio	0.97	0.73
<b>Market ratios</b>		
Net assets per share	1.79	1.86
Earnings per share	(1.44)	16.1
Net dividend per share	8.0	12.1
<b>Productivity</b>		
Turnover per employee (RM)	813	1,145
Total Assets per employee (RM)	1,049	1,123
Number of employees	1,934	1,891