

Financial Calendar

Financial year end	31 December 2010
Annual General Meeting	27 June 2011

DIVIDEND

Proposed Final Dividend

Entitlement date	1 July 2011
Payment date	22 July 2011

ANNOUNCEMENT OF 2010 TRADING RESULTS

Three months (1st Quarter)	27 May 2010
Six months (2nd Quarter)	26 August 2010
Nine months (3rd Quarter)	29 November 2010
Full year (4th Quarter)	25 February 2011

Financial Review

TURNOVER AND PROFITABILITY

(RM'mil)	Turnover		Profit before tax	
	2010	2009	2010	2009
Fertilizers	930.8	897.3	7.5	16.6
Chemicals	457.6	432.0	27.8	(15.4)
Pharmaceuticals	250.0	242.7	20.0	34.8
Intersegment Eliminations and others	0.6	(0.2)	3.9	(20.4)
Group	1,639.0	1,571.8	59.2	15.6

LIQUIDITY

(RM'000)	2010	2009
Net cash from operating activities	136,896	300,929
Net cash used in investing activities	(31,688)	(212,677)
Net cash used in financing activities	(125,403)	(19,526)
Exchange difference on translation of the financial statements of foreign operations	4,987	2,611
Net (decrease)/increase in cash and cash equivalents	(15,208)	71,337
Cash and cash equivalents at 1 January	226,820	155,483
Cash and cash equivalents at 31 December	211,612	226,820

Financial Highlights

as at 31 December

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

(RM'000)	2010	2009
Total non-current assets	1,017,727	953,371
Total current assets	992,200	1,075,219
Total assets	2,009,927	2,028,590
Financed by:		
Share capital	404,741	402,946
Reserves	78,752	33,134
Retained profits	267,637	284,389
Total equity attributable to equity holders of the company	751,130	720,469
Minority interest	126,884	115,660
Total equity	878,014	836,129
Total non-current liabilities	332,447	476,331
Total current liabilities	799,466	716,130
Total liabilities	1,131,913	1,192,461
Total equity and liabilities	2,009,927	2,028,590

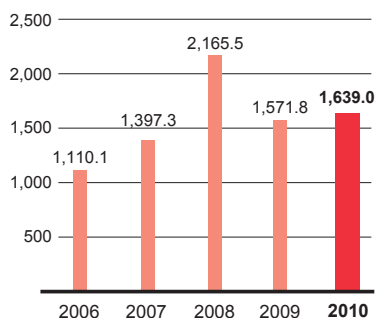
CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

(RM'000)	2010	2009
Turnover	1,639,039	1,571,809
Profit before tax	59,200	15,579
Taxation	(26,129)	(10,511)
Profit for the year	33,071	5,068
Profit/(Loss) attributable to:		
Owners of the Company	15,372	(5,820)
Minority interest	17,699	10,888
	33,071	5,068

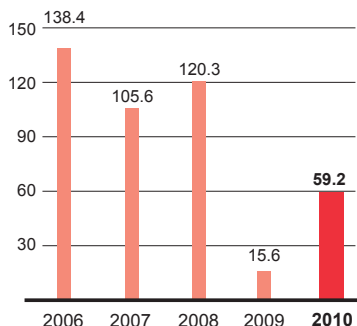
Financial Highlights

as at 31 December

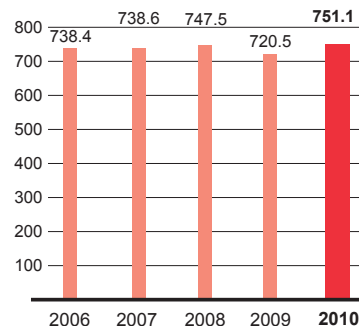
■ Turnover (RM million)



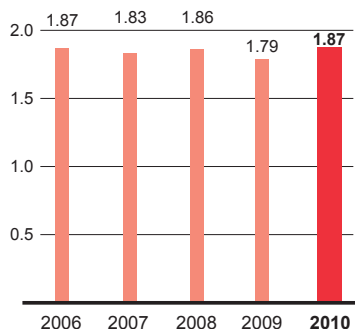
■ Profit Before Tax (RM million)



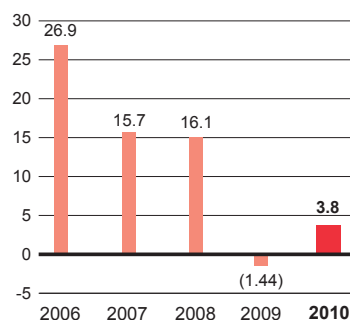
■ Total Equity Attributable to Equity Holders of the Company (RM million)



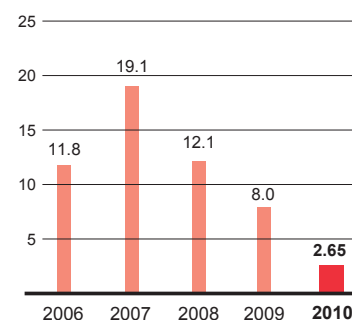
■ Net Assets per Share (RM)



■ Earnings per Share (Sen)



■ Dividend per Share (Sen)



Group Financial Ratios

as at 31 December

	2010	2009
Profitability (%)		
Turnover growth rate	4.27	(27.41)
Profit before taxation as a % of turnover	3.61	0.99
Profit before taxation as a % of total equity attributable to equity holders of the Company	7.88	2.16
Liquidity		
Current ratio (x)	1.24	1.50
Acid test ratio (x)	0.86	0.97

	2010	2009
Market ratios		
Net assets per share (RM)	1.87	1.79
Earnings per share (Sen)	3.80	(1.44)
Dividend per share (Sen)	2.65	8.0
Productivity		
Turnover per employee (RM'000)	809	813
Total Assets per employee (RM'000)	993	1,049
Number of employees	2,025	1,934