

## Financial Calendar

<b>Financial year end</b>	<b>31 December 2011</b>
<b>Annual General Meeting</b>	<b>27 June 2012</b>

### Proposed Final Dividend

Entitlement date	3 July 2012
Payment date	24 July 2012

### Announcement of 2011 Trading Results

Three months (1 <sup>st</sup> Quarter)	27 May 2011
Six months (2 <sup>nd</sup> Quarter)	19 August 2011
Nine months (3 <sup>rd</sup> Quarter)	22 November 2011
Full year (4 <sup>th</sup> Quarter)	29 February 2012

## Financial Review

### Turnover and Profitability

(RM'mil)	Turnover		(Loss)/Profit before tax	
	2011	2010	2011	2010
Fertilizers	934.2	930.8	(10.0)	7.5
Chemicals	413.2	457.6	43.5	27.8
Pharmaceuticals	262.4	250.0	19.5	20.0
Intersegment Eliminations and others	0.4	0.6	4.7	3.9
Group	1,610.2	1,639.0	57.7	59.2

### Liquidity

(RM'000)	2011	2010
Net cash from operating activities	75,276	136,896
Net cash used in investing activities	(21,176)	(31,688)
Net cash used in financing activities	(83,463)	(125,403)
Exchange difference on translation of the financial statements of foreign operations	(2,255)	4,987
Net (decrease)/increase in cash and cash equivalents	(31,618)	(15,208)
Cash and cash equivalents at 1 January	211,612	226,820
Cash and cash equivalents at 31 December	179,994	211,612

## Financial Highlights

as at 31 December

### Consolidated Statement of Financial Position

(RM'000)	2011	2010
Total non-current assets	1,000,854	1,017,727
Total current assets	994,383	992,200
Total assets	1,995,237	2,009,927
<b>Financed by:</b>		
Share capital	404,756	404,741
Reserves	60,827	78,752
Retained profits	275,949	267,637
Total equity attributable to equity holders of the Company	741,532	751,130
Minority interest	128,030	126,884
Total equity	869,562	878,014
Total non-current liabilities	143,143	332,447
Total current liabilities	982,532	799,466
Total liabilities	1,125,675	1,131,913
Total equity and liabilities	1,995,237	2,009,927

### Consolidated Statement of Comprehensive Income

(RM'000)	2011	2010
Revenue	1,610,187	1,639,039
Profit before tax	57,676	59,200
Taxation	(18,437)	(26,129)
Profit for the year	<b>39,239</b>	<b>33,071</b>
Profit attributable to:		
Owners of the Company	22,272	15,372
Non-controlling interest	16,967	17,699
Profit for the year	<b>39,239</b>	<b>33,071</b>