

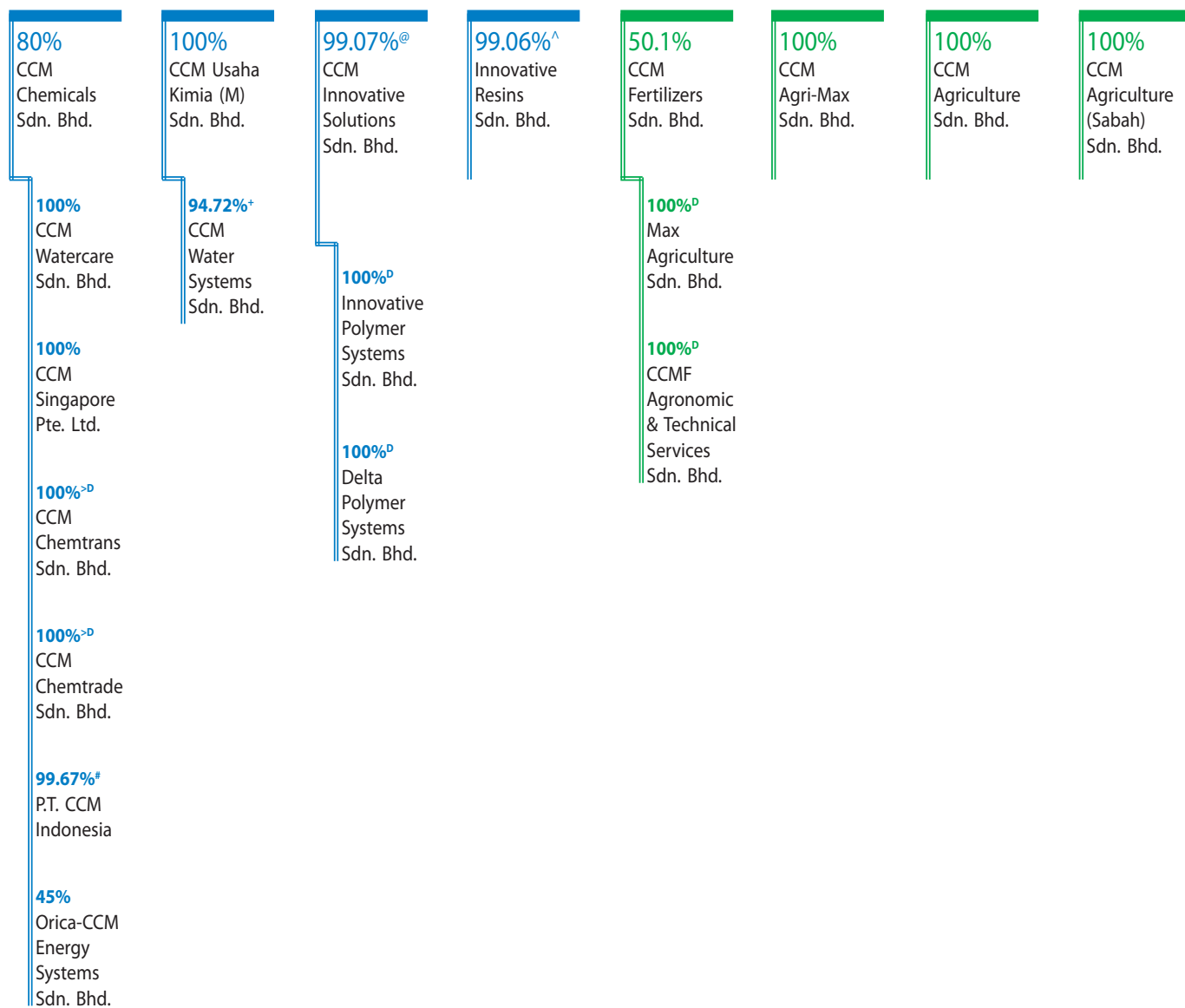


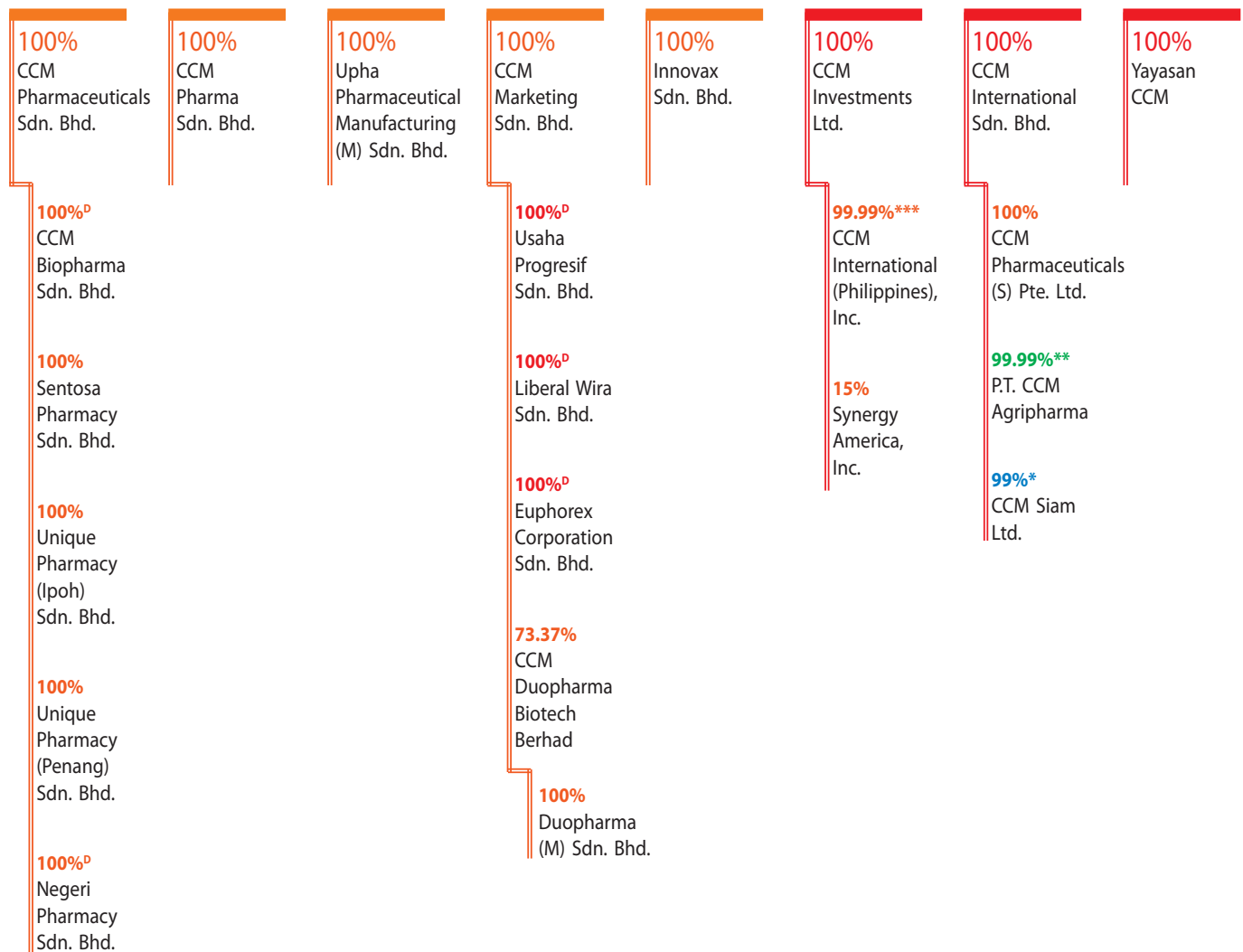
Group
STRUCTURE
as at 7 May 2013



**CHEMICAL COMPANY
OF MALAYSIA BERHAD**

[5136-T]





* 0.01% held by 6 wholly-owned subsidiaries of CCM

** 0.01% held by CCM

*** 0.01% held by 3 nominees of CCM

0.33% held by CCM Watercare Sdn. Bhd.

+ 5.28% held by CCM

^ 0.94% held by CCM Usaha Kimia (M) Sdn. Bhd.

@ 0.93% held by CCM Usaha Kimia (M) Sdn. Bhd.

^D Dormant Companies

> in Liquidation

— Chemicals Division

— Fertilizers Division

— Pharmaceuticals Division

— Others